



## A letter from . . . Commissioner J. Bryan Nicol

On behalf of the employees of the Indiana Department of Transportation (INDOT), I am pleased to present our 2002 annual report, "Celebrating the Past, Looking to the Future." In this report you will find detailed information about the programs and funding that help us provide the safest and most efficient multi-modal transportation system possible for all Hoosiers.

In the past year, INDOT has improved and expanded Indiana's transportation system like never before. Governor Frank O'Bannon's Crossroads 2000 program and increased federal funding have allowed us to repair and rebuild many of our interstates, U. S. routes and state roads. These improvements, combined with technological advances in engineering and communication, have helped us ensure economic growth and that motorists traveling in and around Indiana have the smoothest ride possible.

INDOT has developed its first Long Range Transportation Plan. The development of our 25-year Long Range Plan will ensure that INDOT keeps Hoosiers moving in the right direction. This 25-year Long Range Plan provides the foundation to preserve and improve our highway system to meet the needs of Hoosiers in the future. The plan will help us live up to our state motto: "The Crossroads of America."

More information is also available on INDOT's Web site at [www.in.gov/dot](http://www.in.gov/dot). Thank you for your interest in Indiana's transportation system as we celebrate the past and look to the future!

Sincerely,

A handwritten signature in dark ink, appearing to read "J. Bryan Nicol". The signature is written in a cursive, flowing style.

J. Bryan Nicol  
Commissioner